



August 6, 2026

Mazda Motor Corporation

Masahiro Moro

Representative Director and President

Code No. 7261 TSE Prime

Contact Yoji Nukina

General Manager, Corporate Communications Division

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Notice Regarding Completion of Payment for Disposal of Treasury Stock for Restricted Stock Remuneration and Performance Share Units

Mazda Motor Corporation today announced that payment procedures were completed on August 6, 2026 for the disposal of the Company's treasury stock for restricted stock remuneration and performance share units, which was approved at the Board of Directors held on July 22, 2026. Please refer to the Notice Regarding the Disposal of Treasury Stock for Restricted Stock Remuneration and Performance Share Units announced on July 22, 2026 for further information.

1. Outline of disposal of treasury stock

(1) Restricted Stock

(1) Payment date	August 6, 2026
(2) Type and number of shares to be disposed of	214,300 shares of the Company's common stock
(3) Disposal value	1,165.5 yen per share
(4) Total value of shares to be disposed of	249,766,650 yen
(5) Planned share allottees and numbers of shares	• 7 directors (excluding directors who are Audit & Supervisory Committee members and outside directors): 110,300 shares • 16 executive officers and fellows: 104,000 shares

(2) Performance Share Units

(1) Payment date	August 6, 2026
(2) Type and number of shares to be disposed of	55,700 shares of the Company's common stock
(3) Disposal value	1,165.5 yen per share
(4) Total value of shares to be disposed of	64,918,350 yen
(5) Planned share allottees and numbers of shares	• 7 directors (excluding directors who are Audit & Supervisory Committee members and outside directors): 27,900 shares • 16 executive officers and fellows: 27,800 shares