

## Mazda Resumes Double Shift Operations at All Japanese Plants

Both Ujina Plants and Hofu Plant No.2 to restart on July 1 and Hofu Plant No.1 on July 27

Hiroshima, Japan - Mazda Motor Corporation would like to express our sympathy and concern for all of those who have been suffering from the novel coronavirus outbreak and extend our condolences to the families of the deceased.

In many countries, businesses have gradually restarted operations while continuing to put in place measures to prevent the spread of the novel coronavirus. In some markets, consumer demand for cars has also begun to see a recovery. At Mazda, we will proceed with cautious steps to ensure we can meet customers' requests, while at the same time continuing to implement infection prevention measures.

Inventory levels in our plants, offshore, in ports and at dealer outlets are steadily returning to appropriate levels thanks to adjustments being made to production and supply. These adjustments are made using comparisons of sales results against our own calculated sales predictions after careful monitoring of each country's development. Based on the current conditions, we will resume both day and night shift operations at all plants in Japan before the end of July with no suspensions planned. As a result, production volume for July in Japan will recover up to as much as 80 percent of its volume for the same month last year, compared to June this year standing at 40 percent year over year. In regard to our plants in Mexico and Thailand, they will operate under a limited number of working days. Though not reaching the levels of the same month last year when operations were running as normal, we are expecting to see July 2020's combined total planned production volume for our plants in Mexico, Thailand and Japan, to be more than 150 percent of what we had in June this year. Keeping in mind the risk of a second wave of the virus in the future, we will continue to respond cautiously and flexibly.

We will continue our initiatives to support medical professionals who work tirelessly every day on the front lines to prevent the spread of the novel coronavirus, as well as other efforts including providing support for our local business partners and reducing our employees' use of public transportation when commuting.

### [Double shift operations resumption day for plants in Japan]

To restart on July 1: Ujina Plant No. 1 and No. 2 (Hiroshima), Hofu Plant No. 2 (Hofu, Yamaguchi)

To restart on July 27: Hofu Plant No.1 (Hofu, Yamaguchi)

Note: No days with suspended operations are planned for any of the plants.

### [Operation days for plants in Mexico and Thailand]

Mazda de Mexico Vehicle Operation (Salamanca, Guanajuato, Mexico): To operate Monday to Thursday (from the first to fourth week)

Auto Alliance (Thailand) Co., Ltd. (Rayong, Thailand): undergoing adjustments

Note: Operations and workdays found above are as of the time of announcement and are subject to change depending on future circumstances.

### [Total production volume combining plants in Japan, Mexico and Thailand]

