

The List of Directors, Officers and Auditors

<Directors and Auditors>

Representative Director and Chairman of the Board	Hisakazu Imaki
Representative Director	Robert J. Graziano
Representative Director	Takashi Yamanouchi
Representative Director	David E. Friedman
Director	Daniel T. Morris
Director	Ryoichi Hasegawa
Director	Kiyoshi Ozaki
Director	Seita Kanai
Director	Masaharu Yamaki
Corporate Auditor (Full time)	Junichi Yamamoto
Corporate Auditor (Full time)	Shigeki Wakamatsu
Corporate Auditor	Kenichi Komatsu
Corporate Auditor	Ichiro Sakai
Corporate Auditor	Isao Akaoka

<Executive Officers>

* President and CEO	Hisakazu Imaki	
* Executive Vice President	Robert J. Graziano	Assistant to President; In charge of China Business, R&D, Marketing, Sales, IT Solution, Quality Assurance and Environment
* Executive Vice President	Takashi Yamanouchi	Assistant to President; In charge of Corporate Liaison, Purchasing, Administration, Secretariat, Human Resources and Internal Auditing
* Senior Managing Executive Officer and CFO	David E. Friedman	In charge of Corporate Planning
* Senior Managing Executive Officer	Daniel T. Morris	In charge of Marketing, Sales and Customer Service
* Senior Managing Executive Officer	Ryoichi Hasegawa	In charge of Corporate Communications & Liaison and IT Solution; Assistant to the CFO
* Senior Managing Executive Officer	Kiyoshi Ozaki	In charge of China Business
* Senior Managing Executive Officer	Seita Kanai	In charge of R&D; President, Mazda Engineering & Technology Co., Ltd.
* Senior Managing Executive Officer	Masaharu Yamaki	In charge of Production and Business Logistics

Managing Executive Officer	Masazumi Wakayama	In charge of Domestic Business
Managing Executive Officer	Nobuhiro Hayama	In charge of R&D Quality and Powertrain Development
Managing Executive Officer	James J. O'Sullivan	President and CEO, Mazda Motor of America, Inc. (Mazda North American Operations)
Managing Executive Officer	Akira Marumoto	In charge of Product Planning and Program Management; General Manager, Product Planning & Business Strategy Div.
Managing Executive Officer	Keishi Egawa	In charge of Corporate Planning and Financial Services
Managing Executive Officer	Toru Oka	In charge of Purchasing
Managing Executive Officer	Malcolm D. Gough	In charge of Overseas Sales and Customer Service
Managing Executive Officer	James M. Muir	President and CEO, Mazda Motor Europe GmbH
Managing Executive Officer	Nobuhide Inamoto	In charge of Quality Assurance and Environment
Managing Executive Officer	Yasuto Tatsuta	General Manager, Production Engineering Div. and President, Toyo Advanced Technologies Co., Ltd.
Executive Officer	Satoshi Tachikake	President and CEO, Mazda Motor (China) Co., Ltd. and General Manager, China Business Div.
Executive Officer	Hiroataka Kanazawa	In charge of Vehicle Development and Technical Research Center
Executive Officer	Masamichi Kogai	President, AutoAlliance (Thailand) Co.,Ltd.
Executive Officer	Koji Kurosawa	In charge of Corporate Services, Risk Management, CSR and Mazda Hospital
Executive Officer	Shiro Mikami	General Manager, Domestic Business Div.
Executive Officer	Kozo Kawakami	General Manager, Customer Service Div.
Executive Officer	Noriaki Yamada	COO, Mazda Motor (China) Co., Ltd.
Executive Officer	Toshinori Kusuhashi	General Manager, Hiroshima Plant
Executive Officer	Yuji Nakamine	General Manager, Overseas Sales Div. and President, Mazda South East Asia Ltd.
Executive Officer	A. Kumar Galhotra	General Manager, Program Management Div.
Executive Officer	Hiroshi Yamamoto	Sales & Field Operations, Domestic Business Div. and President, Mazda Chuhan Co.,Ltd.
Executive Officer	Tatsuji Ikeda	General Manager, Quality Div.
Executive Officer	Minoru Mitsuda	General Manager, Human Resources Div.
Executive Officer	Masafumi Nakano	General Manager, Hofu Plant
Executive Officer	Kazuki Imai	General Manager, Purchasing Div.

Note: Mark of “*” stands for the Executive Officers who also hold the post of Director.