The List of Directors, Officers and Auditors

<Directors and Auditors>

Representative Director Kazuhide Watanabe and Chairman of the Board **Representative Director** Hisakazu Imaki John G. Parker Representative Director **Representative Director** Gideon Wolthers

Director Daniel T. Morris (New appointment)

Director Mutsumi Fujiwara Director Takashi Yamanouchi Director Ryoichi Hasegawa Director Kiyoshi Ozaki **Corporate Auditor (Full time)** Koji Kurosawa

Corporate Auditor (Full time) Junichi Yamamoto (New appointment)

Corporate Auditor Takaharu Dohi **Corporate Auditor** Kenichi Komatsu

(New appointment) **Corporate Auditor** Shigeo Shirakura

<Executive Officers>

President and CEO Hisakazu Imaki

John G. Parker **Executive Vice President** Assistant to President;

In charge of R&D, Purchasing, Quality

Assurance, Marketing, Sales and IT Solutions

Senior Managing Executive Officer and CFO **Gideon Wolthers**

In charge of Corporate Planning and Product

Profit Control

Senior Managing Executive Officer Daniel T. Morris In charge of Marketing, Sales and

Customer Service (Promotion)

Senior Managing Executive Officer Mutsumi Fujiwara In charge of Purchasing

Senior Managing Executive Officer Takashi Yamanouchi In charge of Secretariat, Personnel &

Human Development, Internal Auditing

and Mazda Hospital

Senior Managing Executive Officer Ryoichi Hasegawa

In charge of IT Solution, e-Business, Corporate Affairs and Risk Management;

Assistant to the CFO

Senior Managing Executive Officer In charge of China Business Kiyoshi Ozaki

Managing Executive Officer	Seita Kanai	In charge of R&D
Managing Executive Officer	Masao Furuta	In charge of Domestic Marketing, Domestic Sales and Domestic Customer Service
Managing Executive Officer	Masaharu Yamaki	In charge of Production and Business Logistics
Managing Executive Officer	Masazumi Wakayama	In charge of Corporate Communications & Liaison
Managing Executive Officer	Nobuhiro Hayama	In charge of R&D Quality
Managing Executive Officer	James J. O'Sullivan	President and CEO, Mazda Motor of America, Inc. (Mazda North American Operations)
Managing Executive Officer	Masaki Kanda	General Manager, Personnel & Human Development Div. (Promotion)
Executive Officer	Akira Marumoto	In charge of Product Planning, Program Management
Executive Officer	Keishi Egawa	In charge of Financial Services; General Manager, Financial Services Div.
Executive Officer	Hiroshi Hosaka	General Manager, Domestic Sales Div.
Executive Officer	Nobuhide Inamoto	General Manager, Quality Div.
Executive Officer	Kazuhiko Tanaka	General Manager, Corporate Affairs Div.
Executive Officer	Toru Oka	General Manager, Purchasing Div.
Executive Officer	Satoshi Tachikake	President, Mazda Motor (Shanghai) Business Management & Consulting Co., Ltd. and General Manager, China Business Div.
Executive Officer	Yasuto Tatsuta	General Manager, Production Engineering Div.
Executive Officer	Hirotaka Kanazawa	In charge of Vehicle Development, Vehicle Engineering, Powertrain Development and Technical Research Center
Executive Officer	Malcolm D. Gough	General Manager, Overseas Sales Div.
Executive Officer	Kazuyuki Okada	General Manager, Vehicle Development Div.
Executive Officer	Masamichi Kogai	General Manager, Hofu Plant
Executive Officer	Shiro Mikami	General Manager, Domestic Marketing Div. (New appointment)
Executive Officer	Kozo Kawakami	Deputy General Manager, Purchasing Div. (New appointment)
Executive Officer	Noriaki Yamada	President, FAW Mazda Motor Sales Co., Ltd. (New appointment)
Executive Officer	Toshinori Kusuhashi	General Manager, Hiroshima Plant (New appointment)
Executive Officer	Yuji Nakamine	President, AutoAlliance (Thailand) Co.,Ltd. (New appointment)
Executive Officer	Moray S. Callum	General Manager, Design Div. (New appointment)
Executive Officer	James M. Muir	President and CEO, Mazda Motor Europe GmbH (New appointment)
Executive Officer	A. Kumar Galhotra	General Manager, Program Management Div. (New appointment)

Note: Mark of ** stands for the Executive Officers who also hold the post of Director.