



Kiyoshi Fujiwara  
Representative Director Executive Vice President and COO



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| June 2021     | Representative Director Executive Vice President and COO;<br>Oversight of Innovation, Carbon Neutrality, Partnership and New Business                            |
| April 2019    | Representative Director; Executive Vice President; Assistant to President;<br>Oversight of Global Marketing, Sales and Customer Service                          |
| June 2018     | Representative Director; Executive Vice President; Assistant to President; Oversight of Operations in North America, R&D and MDI                                 |
| April 2017    | Director; Senior Managing Executive Officer; Oversight of R&D, MDI and Cost Innovation   |
| June 2016     | Director; Senior Managing Executive Officer; Oversight of R&D and MDI; In charge of Cost Innovation  |
| April 2016    | Senior Managing Executive Officer, Oversight of R&D and MDI; In charge of Cost Innovation  |
| April 2015    | Managing Executive Officer; In charge of R&D and Cost Innovation; General Manager, R&D Liaison Office; President, Mazda Engineering & Technology Co., Ltd.       |
| October 2013  | Managing Executive Officer; In charge of Business Strategy; Product, Design and Cost Innovation; General Manager, R&D Liaison Office                             |
| June 2012     | Executive Officer; In charge of Product Planning, Program Management, Design and ASEAN Strategy Promotion; Assistant to the Officer in charge of Cost Innovation |
| April 2011    | Executive Officer; In charge of Product Planning, Program Management and Design; Assistant to the Officer in charge of Cost Innovation                           |
| February 2010 | Executive Officer; In charge of Product Planning and Powertrain Development  |
| November 2008 | Executive Officer; General Manager, Powertrain Development Div.  |
| April 2007    | General Manager, Powertrain Development Div.   |
| June 2005     | General Manager, Product Planning & Business Strategy Div., Mazda Motor Corporation  |
| March 2003    | Vice President, Mazda Motor Europe GmbH.   |
| March 1982    | Joined Toyo Kogyo Co., Ltd. (present Mazda Motor Corporation)  |
| Date of Birth | March 15, 1960   |

(As of June 24, 2021)